

Service Area	Description	Balance at 31/3/2020	Estimated Change during 2020/21 - other	Estimated Closing Balance 31/3/21	Estimated Change during 2021/22	Estimated Closing Balance 31/3/2022	Estimated Change during 2022/23	Estimated Closing Balance 31/3/2023	Estimated Change during 2023/24	Estimated Closing Balance 31/3/2024	Purpose
Safeguarding & Family Support	Children's Services	(130,924.25)	125,480.00	(5,444.25)	5,444.25	0.00	0.00	0.00	0.00	0.00	To fund various posts within the service
Safeguarding & Family Support	Changing Futures	(14,185.00)	7,500.00	(6,685.00)	6,685.00	0.00	0.00	0.00	0.00	0.00	To fund various posts within the service
Safeguarding & Family Support	Child Sexual Exploitation	(6,480.00)	2,000.00	(4,480.00)	4,480.00	0.00	2,000.00	2,000.00	480.00	2,480.00	Used to fund support for CSE cases
Safeguarding & Family Support	Unaccompanied Asylum Seekers	(36,091.61)	36,091.61	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To offset costs incurred supporting unaccompanied asylum seekers
Safeguarding & Family Support	Social Work Training Reserve	(19,020.71)	2,500.00	(16,520.71)	5,000.00	(11,520.71)	5,000.00	(6,520.71)	5,000.00	(1,520.71)	Used to support social work training placements
Safeguarding & Family Support	University Students	(42,732.94)	5,002.00	(37,730.94)	15,000.00	(22,730.94)	15,000.00	(7,730.94)	7,730.94	0.00	To fund the training of students on placements with the LA
Safeguarding & Family Support	Troubled Families Programme	(305,882.25)	(126,075.00)	(431,957.25)	200,000.00	(231,957.25)	200,000.00	(31,957.25)	31,957.25	0.00	Balance on Government's Troubled Families Programme
Safeguarding & Family Support	Teaching Partnership	(11,702.13)	6,497.00	(5,205.13)	5,000.00	(205.13)	205.13	0.00	0.00	0.00	DFE funded partnership for training social workers
Safeguarding & Family Support	Frontline	(4,601.60)	3,000.00	(1,601.60)	1,000.00	(601.60)	601.60	0.00	0.00	0.00	To fund trainee social workers
Safeguarding & Family Support	Controlling Migration Funding - UASC	(54,943.00)	54,943.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To assist in supporting migratory families, develop community links, so that UASC can be supported in the local area
Safeguarding & Family Support	Migration Grant	(77,300.00)	77,300.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To assist in supporting migratory families, develop community links, so that UASC can be supported in the local area
Safeguarding & Family Support	Control a/s Social Work Improvement Fund	(44,693.31)	4,693.31	(40,000.00)	20,000.00	(20,000.00)	20,000.00	0.00	0.00	0.00	To fund various posts within the service
Safeguarding & Family Support	Staying Put	(25,753.72)	5,000.00	(20,753.72)	5,000.00	(15,753.72)	5,000.00	(10,753.72)	5,000.00	(5,753.72)	Funding for duty on local authorities to support foster people to continue to live with their former foster carers once they turn 18 (the 'Staying Put' duty)
Safeguarding & Family Support	Safeguarding Misc Grants Control Account	(12,340.00)	12,340.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To fund various posts within the service
Safeguarding & Family Support	NAAS Grant Income	(54,260.39)	26,200.00	(28,060.39)	28,060.39	0.00	0.00	0.00	0.00	0.00	Funding to support implementation of the National Assessment & Accreditation system
Safeguarding & Family Support	Future Social	(41,318.00)	17,090.00	(24,228.00)	24,228.00	0.00	0.00	0.00	0.00	0.00	External grant to support staffing to undertake work related to the outcomes required
Safeguarding & Family Support	New Burdens - Personal Advisors	(24,680.00)	(5,179.00)	(29,859.00)	6,900.00	(22,959.00)	7,500.00	(15,459.00)	10,000.00	(5,459.00)	Funding to provide personal advisors to support care leavers moving into adulthood
		(906,908.91)	254,382.92	(652,525.99)	326,797.64	(325,728.35)	255,306.73	(70,421.62)	60,168.19	(10,253.43)	
Education & Skills	School Revenue Balances held by schools for ongoing operating expenditure	(5,448,615.15)	1,000,000.00	(4,448,615.15)	500,000.00	(3,948,615.15)	500,000.00	(3,448,615.15)	500,000.00	(2,948,615.15)	This represents school balances held by the LA only. IT includes the balances on the collective self insurance schemes (supply, maternity and theft and vandalism) that T&W offers to maintained schools and for balances on collaborative schemes administered by maintained schools
Education & Skills	Schools provision held against possible cost of implementation of single status	(3,562,634.51)	0.00	(3,562,634.51)	0.00	(3,562,634.51)	0.00	(3,562,634.51)	0.00	(3,562,634.51)	Provision for Single Status costs in schools and DSG centrally funded staff. Use of this dependant on final implementation of SS
Education & Skills	Local Safeguarding Board	(78,678.42)	16,798.00	(61,880.42)	17,000.00	(44,880.42)	17,000.00	(27,880.42)	17,000.00	(10,880.42)	T&W Share of Partnership reserve to support the work of the Local Safeguarding Board
Education & Skills	Early Years facilities	(10,372.19)	7,056.00	(3,316.19)	(2,000.00)	(5,316.19)	(2,000.00)	(7,316.19)	(2,000.00)	(9,316.19)	Ring fenced fund for PVI's in the early years sector, used to pay for refurbishments and R&M on early years provision.
Education & Skills	Early Years	(99,151.72)	50,000.00	(49,151.72)	30,000.00	(19,151.72)	0.00	(19,151.72)	0.00	(19,151.72)	To sustain existing nursery provisions in key areas of need
Education & Skills	Stop Loss Provision	(500,022.33)	30,000.00	(470,022.33)	50,000.00	(420,022.33)	50,000.00	(370,022.33)	50,000.00	(320,022.33)	Stop Loss Insurance - Self insurance to cover fire policy excesses on school buildings and other adhoc costs as appropriate
Education & Skills	Closed schools provision held against possible cost of implementation of single status	(169,508.69)	0.00	(169,508.69)	0.00	(169,508.69)	0.00	(169,508.69)	0.00	(169,508.69)	Residual balances from closed schools to cover potential future liabilities
Education & Skills	Education Welfare Balance	(101,695.89)	30,000.00	(71,695.89)	25,000.00	(46,695.89)	25,000.00	(21,695.89)	21,695.89	0.00	To fund training and resource costs associated with this education welfare services
Education & Skills	Schools reserves held against possible deficits arising on schools conversion to academy status	(346,709.70)	100,000.00	(246,709.70)	100,000.00	(146,709.70)	100,000.00	(46,709.70)	46,709.70	0.00	Monies carried forward as a reserve against the possible unfavourable balance on schools conversions to academy status.
Education & Skills	Youth Unemployment	(417,962.30)	323,694.00	(94,268.30)	94,268.30	0.00	0.00	0.00	0.00	0.00	Continuation of Tackling Youth unemployment for 21/22
Education & Skills	SEN Review Reserve	(28,938.91)	28,938.91	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To provide additional resources to be allocated to the rapidly growing area of post 16-25 SEN
Education & Skills	Arthog Trading Provision	(12,568.40)	0.00	(12,568.40)	12,568.40	0.00	0.00	0.00	0.00	0.00	Improvement and development at Arthog Outdoor Education Centre
Education & Skills	SEN Reforms Grant	(61,998.79)	61,998.79	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To support staffing posts
Education & Skills	Misc. One off small Grants	(39,713.77)	0.00	(39,713.77)	0.00	(39,713.77)	0.00	(39,713.77)	0.00	(39,713.77)	Support of staffing
Education & Skills	Early Years Grants	(40,182.82)	(33,168.92)	(73,351.74)	73,351.74	0.00	0.00	0.00	0.00	0.00	Support of services
Education & Skills	Extended Rights Transport	(31,100.00)	31,100.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Grant to be used to support additional costs of extended rights for home to school transport
Education & Skills	Lifelong Learning Grant	(280,917.80)	106,498.00	(174,419.80)	100,000.00	(74,419.80)	74,419.80	0.00	0.00	0.00	Grant c/wd to support this activity - spans academic year
Education & Skills	High Needs Strategic Planning Fund	(26,247.36)	9,500.00	(16,747.36)	16,747.36	0.00	0.00	0.00	0.00	0.00	To fund costs of plan implementation in line with detailed actions
Education & Skills	Music Service Tutors	(10,000.00)	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To support changes in terms and conditions in 20/21

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		(11,267,018.55)	1,811,128.55	(9,455,890.00)	1,016,935.60	(8,438,954.40)	764,419.80	(7,674,534.60)	633,405.59	(7,041,129.01)	
Finance & HR	New Technology	(27,899.92)	1,200.00	(26,699.92)	5,000.00	(21,699.92)	5,000.00	(16,699.92)	5,000.00	(11,699.92)	Committed to Financial Management system development
Finance & HR	Modern Apprentices Reserve	(20,000.00)		(20,000.00)	7,000.00	(13,000.00)	7,000.00	(6,000.00)	6,000.00	0.00	To fund modern apprentices across the 2 accountancy teams (no base budget)
Finance & HR	Treasury Management Reserve	(10,000.00)	5,000.00	(5,000.00)		(5,000.00)		(5,000.00)		(5,000.00)	Set aside to provide support for any technical advice needed
Finance & HR	Revenues Reserve	(100,000.00)		(100,000.00)	32,205.00	(67,795.00)	32,205.00	(35,590.00)	32,205.00	(3,385.00)	To fund posts in staffing budget and one off additional Northgate costs
Finance & HR	Resource Link Reserve	(80,778.76)	80,778.76	0.00		0.00		0.00		0.00	Fully committed for further development work, will be spent in 2020/21
Finance & HR	Finance Workforce Development Reserve	(40,000.00)		(40,000.00)	10,000.00	(30,000.00)	10,000.00	(20,000.00)	10,000.00	(10,000.00)	Training and development costs of Finance staff
		(278,678.68)	86,978.76	(191,699.92)	54,205.00	(137,494.92)	54,205.00	(83,289.92)	53,205.00	(30,084.92)	
Prosperity & Investment	PIP Reserve Contribution Account	(888,391.06)	648,109.45	(240,281.61)	0.00	(240,281.61)	0.00	(240,281.61)		(240,281.61)	Reserve to be used to aid with the ongoing rationalisation of the PIP
Prosperity & Investment	Dilapidations - PIP	(233,016.52)	233,016.52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To meet costs of required dilapidations.
Prosperity & Investment	Granville House	(1,177.80)	1,177.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To be utilised as part of accommodation strategy
Prosperity & Investment	Development Planning System	(100,000.00)	20,000.00	(80,000.00)	80,000.00	0.00	0.00	0.00	0.00	0.00	Upgrade of current system and review as to sustainability and suitability
Prosperity & Investment	Planning Appeal costs	(46,623.50)	0.00	(46,623.50)	46,623.50	0.00	0.00	0.00	0.00	0.00	Set aside for legal costs associated with planning appeals
Prosperity & Investment	Housing Investment Programme	(268,004.54)	0.00	(268,004.54)	40,000.00	(228,004.54)	40,000.00	(188,004.54)	40,000.00	(148,004.54)	Reserve for Housing investment costs council side
Prosperity & Investment	HCA Liability Fund	(5,378,069.35)	200,000.00	(5,378,069.35)		(5,378,069.35)		(5,378,069.35)		(5,378,069.35)	Land Deal Funds includes constrained sites funding: liability sites funding and profit share
Prosperity & Investment	Rights of Way Reserve	(1,902.51)	1,902.51	0.00	0.00	0.00	0.00	0.00	0.00	0.00	contributions to projects
Prosperity & Investment	World Heritage Lottery Fund	(5,000.00)	5,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	contribution towards bid costs
Prosperity & Investment	Accommodation	(14,762.40)	14,762.40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To be used to support Accommodation Strategy & LED lighting
Prosperity & Investment	Master planning	(404,172.78)	404,172.78	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To support development of site planning options
Prosperity & Investment	Custom Build Land Duty Grant	(75,000.00)	6,250.00	(68,750.00)	25,000.00	(43,750.00)	25,000.00	(18,750.00)	18,750.00	0.00	To fund the authorities duty to permission land under the Self-build and custom housebuilding act 2015. A total of £90k New Burdens fund has now been awarded towards the additional resource required to identify land to satisfy supply
Prosperity & Investment	Heat Networks - HNDU	(13,200.00)	13,200.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Match funding for Project
Prosperity & Investment	Great Crested Newts	(4,740.00)	4,740.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Funding to support the creation and maintenance of ponds.
		(7,634,060.46)	1,552,331.46	(6,081,729.00)	191,623.50	(5,890,105.50)	65,000.00	(5,825,105.50)	58,750.00	(5,766,355.50)	
Policy & Governance	Insurance - Self Insurance Fund	(1,337,708.59)	(217,656.25)	(1,555,364.84)	160,000.00	(1,395,364.84)	160,000.00	(1,235,364.84)	160,000.00	(1,075,364.84)	Self insurance fund to cover insurance excesses - established in 2008/09 following decision to increase excesses.
Policy & Governance	Insurance Funds	(273,181.98)	273,181.98	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Self insurance Reserve (non-Education) as part of overall insurance strategy
Policy & Governance	General - Insurance - SCC liabilities	(232,339.66)	232,339.66	0.00	0.00	0.00	0.00	0.00	0.00	0.00	This is an additional insurance reserve which was established when the County Council's balance sheet was disaggregated and is available to cover claims liabilities that arise
Policy & Governance	Elections Equalisation Reserve	(85,166.94)	0.00	(85,166.94)	25,000.00	(60,166.94)	25,000.00	(35,166.94)	35,166.94	0.00	Set aside to assist in funding future local elections as annual revenue budget may not be sufficient in any given year.
Policy & Governance	CSE Funding Reserve	(1,300,000.00)	50,000.00	(1,250,000.00)	1,250,000.00	0.00	0.00	0.00	0.00	0.00	CSE Inquiry Funding Reserve
Policy & Governance	Single Status Project Team	(100,000.00)	5,700.00	(94,300.00)	25,500.00	(68,800.00)	25,500.00	(43,300.00)	43,300.00	0.00	Required to fund single status project work (including legal and consultancy costs) and preparation for implementation
Policy & Governance	Legal Reserve	(96,745.00)	96,745.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	For standards investigations and Legal Staffing
Policy & Governance	Member Dvpt Reserve	(42,000.00)	0.00	(42,000.00)	42,000.00	0.00	0.00	0.00	0.00	0.00	To be spent on training and equipment as required
Policy & Governance	Organisational Development Training Reserve	(334,101.79)	34,600.00	(299,501.79)	50,000.00	(249,501.79)	50,000.00	(199,501.79)	50,000.00	(149,501.79)	To fund the corporate training programme for the Council
Policy & Governance	Delivery & Planning Reserve	(119,497.26)	119,497.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00	This will be required to fund staffing in future years as funding sources for the team are reducing
		(3,920,741.22)	594,407.65	(3,326,333.57)	1,552,500.00	(1,773,833.57)	260,500.00	(1,513,333.57)	288,466.94	(1,224,866.63)	
Health & Wellbeing	Joint Commissioning Balance	(26,438.59)	26,438.59	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To support ongoing structure to deliver savings in key areas
Health & Wellbeing	Public Health Transition Grant	(29,204.73)	29,204.73	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To be spent on Public Health
Health & Wellbeing	Sponsorship Fund (Rachel Threadgold)	(83,022.05)	20,303.00	(62,719.05)	50,210.00	(12,509.05)	12,509.05	0.00	0.00	0.00	Contributions from external organisations for specific purposes
Health & Wellbeing	Transport	(10,000.00)	0.00	(10,000.00)	0.00	(10,000.00)	0.00	(10,000.00)	0.00	0.00	Transport review work in Commissioning
Health & Wellbeing	Library Book Fund	(6,518.22)	1,000.00	(5,518.22)	1,000.00	(4,518.22)	1,000.00	(3,518.22)	1,000.00	(2,518.22)	Income from sale of books to be retained to support the book fund budget
Health & Wellbeing	Library Reserve	(8,804.40)	0.00	(8,804.40)	8,804.40	0.00	0.00	0.00	0.00	0.00	general reserve
Health & Wellbeing	Public Health Grant	(1,033,665.32)	300,000.00	(733,665.32)	450,000.00	(283,665.32)	283,665.32	0.00	0.00	0.00	Fully Committed for use in future years - ring-fenced for Public Health purposes
Health & Wellbeing	Early Help Partnership	(61,763.53)	0.00	(61,763.53)	31,000.00	(30,763.53)	30,763.53	0.00	0.00	0.00	Local Advisory Board Development – locality working. To build capacity within the voluntary sector to deliver the Healthy Child Programme, Children Centre Core Purpose and activity to support school readiness
Health & Wellbeing	Procurement Advice reserve	(29,561.00)	29,561.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	For Procurement Advice & systems
Health & Wellbeing	Young Persons Substance Misuse	(35,000.00)	0.00	(35,000.00)	25,000.00	(10,000.00)	10,000.00	0.00	0.00	0.00	funding of a peer support and mentoring offer for children and young people with drug and alcohol problems
Health & Wellbeing	Social Prescribing	(65,000.00)	65,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To specific initiatives within the Domestic Abuse strategy
Safeguarding & Family Support	Carers Services	(29,500.24)	29,500.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Supports delivery of future strategy-i.e. support for respite/OT support

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		(1,418,478.08)	511,007.56	(907,470.52)	566,014.40	(341,456.12)	337,937.90	(3,518.22)	1,000.00	(2,518.22)	
Adult Social Care	Invest to Save Reserve	(7,008.97)	7,008.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Committed to staffing support in 2020/21
Adult Social Care	Adult Social Care Initiatives	(186,928.18)	46,050.00	(140,878.18)	72,050.00	(68,828.18)	17,050.00	(51,778.18)	20,000.00	(31,778.18)	Monies committed to specific areas of partnership work
Adult Social Care	Transforming Social Care	(42,554.46)	29,524.00	(13,030.46)	13,030.46	0.00	0.00	0.00	0.00	0.00	Funds posts supporting the transformation of ASC and the CiP
Adult Social Care	Transformation Posts Reserve	(50,009.12)	17,254.93	(32,754.19)	32,754.19	0.00	0.00	0.00	0.00	0.00	To support capacity to progress CIP initiatives
Adult Social Care	My Options	(54,441.35)	54,441.35	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To support service development
Adult Social Care	Change Programme	(183,508.71)	20,000.00	(163,508.71)	90,000.00	(73,508.71)	50,000.00	(23,508.71)	23,508.71	0.00	To support capacity to deliver CIP initiatives, support for training, Smart House
Adult Social Care	Workforce Development	(4,154.00)		(4,154.00)	0.00	(4,154.00)	4,154.00	0.00	0.00	0.00	To support professional training fees
Adult Social Care	Winter Pressures	(132,601.83)	132,601.83	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To meet any additional costs as a result of pressure on ASC and the hospitals
Adult Social Care	Care Legislation	(73,802.75)	12,462.00	(61,340.75)	15,000.00	(46,340.75)	15,000.00	(31,340.75)	10,000.00	(21,340.75)	Supports a number of posts within ASC. Remainder to progress further implementation of national changes in ASC
Adult Social Care	Capacity Building Projects	(86,297.49)	9,192.00	(77,105.49)	30,000.00	(47,105.49)	25,000.00	(22,105.49)	20,000.00	(2,105.49)	Required to meet capacity issues, training support, policy updates
Adult Social Care	Adults Safeguarding Board	(29,502.60)	3,000.00	(26,502.60)	5,000.00	(21,502.60)	5,000.00	(16,502.60)	5,000.00	(11,502.60)	Funding to be reinvested in the work of the Board as required
Adult Social Care	BCF/TCF Section 75 Agreement Pooled Fund Reserve	(809,235.53)	281,000.00	(528,235.53)	250,000.00	(278,235.53)	250,000.00	(28,235.53)	28,235.53	(0.00)	In place for mitigation of any financial risks associated with BCF or TCF
Adult Social Care	Childrens Grants	(7,353.76)	0.00	(7,353.76)	7,353.76	0.00	0.00	0.00	0.00	0.00	Young Person's Grant Scheme
Adult Social Care	Safeguarding & Strategic Management	(30,656.55)	5,000.00	(25,656.55)	10,000.00	(15,656.55)	10,000.00	(5,656.55)	5,656.55	0.00	To support legal fees and DOLS costs
Adult Social Care	IBCF	(218,623.37)	218,623.37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Support of staffing to support the delivery of integrated care services and processes. Fully Committed.
Adult Social Care	ASC Reserve	(500,000.00)	0.00	(500,000.00)	500,000.00	0.00	0.00	0.00	0.00	0.00	To support ASC purchasing (linked with Controcc project)
		(2,416,678.67)	836,158.45	(1,580,520.22)	1,025,188.41	(555,331.81)	376,204.00	(179,127.81)	112,400.79	(66,727.02)	
Neighbourhood & Enforcement	Environmental Mtoe Programme	(1,128,209.49)	845,196.35	(283,013.14)	283,013.14	0.00	0.00	0.00	0.00	0.00	Fully committed to fund a programme of improvements.
Neighbourhood & Enforcement	Bridge Bank - The Gorge Reserve	(71,037.49)	71,037.49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To cover additional costs of rectifying the void in the Gorge, to fund Gallion Park Wall
Neighbourhood & Enforcement	Estate Car parking	(81,559.53)	81,559.53	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Funding to support Pride Programme
Neighbourhood & Enforcement	Safer School Routes	(185,000.00)	185,000.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Development of Safer Routes to School - part of capital programme works continue into 2020/21
Neighbourhood & Enforcement	Safer Communities balance	(19,835.49)		(19,835.49)	19,835.49	0.00	0.00	0.00	0.00	0.00	Committed to fund CCTV
Neighbourhood & Enforcement	Coalbrookdale Water Course	(52,122.32)	52,122.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Coalbrookdale Water course drawn down as and when required each year (commuted sum) and annual contribution received.
Neighbourhood & Enforcement	Stoneyhill Landfill	(22,138.00)		(22,138.00)		(22,138.00)		(22,138.00)		(22,138.00)	This is for a commuted sum for periodic cleaning & maintenance of the silo's (golf balls)
Neighbourhood & Enforcement	Bus Subsidy Reserve	(543,715.00)	296,247.00	(247,468.00)	247,468.00	0.00	0.00	0.00	0.00	0.00	To support subsidised bus routes
Neighbourhood & Enforcement	Waste Procurement	(510,020.95)	87,553.00	(422,467.95)	60,000.00	(362,467.95)	60,000.00	(302,467.95)	60,000.00	(242,467.95)	Enable the ongoing management of new Waste contracts. Fully committed
Neighbourhood & Enforcement	Confirm & Tascomi System Implementation costs	(91,729.64)	43,350.00	(48,379.64)	16,050.00	(32,329.64)	16,050.00	(16,279.64)	16,050.00	(229.64)	To support the implementation of the Confirm system which went live in 01.04.19 as a result of the new Highways and Grounds & Cleansing contracts. Also to support the implementation of the new Public Protection database due to go live in 2020/21
Neighbourhood & Enforcement	Car parking Enforcement	(10,500.00)		(10,500.00)	10,500.00	0.00	0.00	0.00	0.00	0.00	To support CPE
Neighbourhood & Enforcement	Transport & Highways Reserve	(38,600.43)	38,600.43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Required to support revenue position
Neighbourhood & Enforcement	Fleet Reserve	(128,774.00)	123,675.00	(5,099.00)	5,099.00	0.00	0.00	0.00	0.00	0.00	To support the replacement of Fleet vehicles
Neighbourhood & Enforcement	Reserves - to cover Legal Costs	(20,000.00)	4,434.00	(15,566.00)		(15,566.00)		(15,566.00)		(15,566.00)	Potential legal costs
Neighbourhood & Enforcement	Neighbourhood Services	(287,951.64)	92,450.00	(195,501.64)	95,470.00	(100,031.64)	36,030.00	(64,001.64)	37,000.00	(27,001.64)	Committed to cover staffing
		(3,191,193.98)	1,921,225.12	(1,269,968.86)	737,435.63	(532,533.23)	112,080.00	(420,453.23)	113,050.00	(307,403.23)	
Hsg. Employment, Infra	Capacity Fund - Skills Analysis	(7,428.00)	7,428.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Research of skills gaps surveys
Hsg. Employment, Infra	Targeted Marketing Campaign	(11,027.87)		(11,027.87)		0.00		0.00		0.00	Destination Telford work
Hsg. Employment, Infra	Destination Telford	(10,242.15)	10,242.15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Destination Telford, to be used for the Inward Investment Marketing strategy
Hsg. Employment, Infra	Local Plan Enquiry	(84,418.96)	84,418.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	To support the Local Plan
Hsg. Employment, Infra	Homelessness Prevention	(85,747.76)	10,000.00	(75,747.76)	70,363.28	(5,384.50)	5,384.50	0.00	0.00	0.00	Reserve to fund Homelessness prevention and Homelessness pressures
Hsg. Employment, Infra	Growth Hub Development	(10,045.95)	0.00	(10,045.95)	10,045.95	0.00	0.00	0.00	0.00	0.00	funding to support future development
Hsg. Employment, Infra	Revitalise Fund	(7,366.56)	7,366.56	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Pride in Your High street funding
Hsg. Employment, Infra	Homelessness Prevention	(101,891.29)	40,798.48	(61,092.81)	44,000.00	(17,092.81)	17,092.81	0.00	0.00	0.00	Balance of unused flexible homelessness grant to support homelessness prevention
Hsg. Employment, Infra	New Burdens Funding - Housing	(88,856.22)	46,540.00	(42,316.22)	0.00	(42,316.22)	42,316.22	0.00	0.00	0.00	HRA Act - new burdens monies to be utilised for resourcing to fulfil the responsibilities required under the new Act
Hsg. Employment, Infra	Town's Deal	(123,029.00)	123,029.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Town Deal Capacity grant to support the development of a Town Deal Board and Investment Plan
Hsg. Employment, Infra	Rapid Rehousing Pathway Grant - Balance Sheet	(39,797.22)	5,000.00	(34,797.22)	30,656.00	(4,141.22)	4,141.22	0.00	0.00	0.00	capital
Neighbourhood & Enforcement	High Street Challenge	(457,495.79)	150,000.00	(307,495.79)	307,495.79	0.00	0.00	0.00	0.00	0.00	To support Pride programme.
		(1,027,346.57)	495,850.82	(531,495.75)	462,561.00	(68,934.75)	68,934.75	0.00	0.00	0.00	

Service Area	Description	Balance at 31/3/2020	Estimated Change during 2020/21 - other	Estimated Closing Balance 31/3/21	Estimated Change during 2021/22	Estimated Closing Balance 31/3/2022	Estimated Change during 2022/23	Estimated Closing Balance 31/3/2023	Estimated Change during 2023/24	Estimated Closing Balance 31/3/2024	Purpose
Cities, Customer & Commercial	Voluntary Sector Support Fund	(615,749.31)	92,533.20	(523,216.11)	287,000.00	(236,216.11)	236,216.11	0.00	0.00	0.00	To support the Voluntary Sector/Partnership working
Cities, Customer & Commercial	Customer Services & Benefits	(272,446.06)	132,548.16	(139,897.90)	58,255.43	(81,642.47)	55,096.87	(26,545.60)	26,545.60	0.00	To support additional staffing costs as a result of Welfare Reform changes and to support delivery of savings
Cities, Customer & Commercial	Telford Town Park Commuted Sums	(99,950.00)		(99,950.00)	33,000.00	(66,950.00)	33,000.00	(33,950.00)	33,950.00	0.00	Balance to be built up over 10 years to fund management and maintenance plan for further ten years after 2020. In line with Management Plan
Cities, Customer & Commercial	Crisis Assistance Reserve	(81,244.99)		(81,244.99)	50,000.00	(31,244.99)	15,000.00	(16,244.99)	16,244.99	0.00	To support the revenue budget for Crisis Assistance. It is anticipated that there will be a call on this in 2021/22 following the pandemic.
Cities, Customer & Commercial	Community Engagement Reserve	(45,000.95)		(45,000.95)	20,000.00	(25,000.95)	10,000.00	(15,000.95)	10,000.00	(5,000.95)	To be used for training volunteers and staff, development of volunteer website and database
Cities, Customer & Commercial	Leisure/Aspirations Invest to Save Funding	(72,203.15)		(72,203.15)	25,000.00	(47,203.15)	25,000.00	(22,203.15)	22,203.15	0.00	To fund the ongoing replacement of Leisure equipment.
Cities, Customer & Commercial	ICT Reserves & Provisions	(38,276.30)	32,776.30	(5,500.00)		(5,500.00)		(5,500.00)		(5,500.00)	Support Pricing model, various posts and contributions to capital.
Cities, Customer & Commercial	Culture	(210,404.00)	147,290.00	(63,114.00)		(63,114.00)		(63,114.00)		(63,114.00)	To fund ongoing events. £80k for Theatre equipment
Cities, Customer & Commercial	Commercial Projects	(39,989.18)		39,989.18	0.00	0.00	0.00	0.00	0.00	0.00	To be used for Commercial projects - and other issues. Fully committed in 2020/21
Cities, Customer & Commercial	Climate Change	(50,000.00)	50,000.00	0.00		0.00		0.00		0.00	Year end reserve approval 2019/20 to support Climate Change initiatives/action plan
Cities, Customer & Commercial	Syrian Resettlement Programme (SRP)	(377,511.51)	134,287.00	(243,224.51)	134,287.00	(108,937.51)	108,937.51	0.00	0.00	0.00	Grant funding in relation to Syrian Resettlement Programme
		(1,902,775.45)	629,423.84	(1,273,351.61)	607,542.43	(665,809.18)	483,250.49	(182,558.69)	108,943.74	(73,614.95)	
Corporate	Special Fund Balance	(1,143,547.52)	200,000.00	(943,547.52)		(943,547.52)		(943,547.52)		(943,547.52)	Working balance
Corporate	General Fund Balance	(4,085,406.74)		(4,085,406.74)		(4,085,406.74)		(4,085,406.74)		(4,085,406.74)	General Fund Working Balance
Corporate	Budget Strategy Reserve	(21,142,422.25)	684,000.00	(20,458,422.25)		(20,458,422.25)		(20,458,422.25)		(20,458,422.25)	Available to support the Medium Term Budget Strategy
Corporate	Investment in Council Priorities Fund	(7,415,382.90)	(2,584,617.10)	(10,000,000.00)		(10,000,000.00)		(10,000,000.00)		(10,000,000.00)	For Investment in Council Priorities
Corporate	Collection Fund Surplus	(2,503,322.15)	2,503,322.15	0.00		0.00		0.00		0.00	Estimated collection fund balance drawn down as part of budget strategy
Corporate	Capital Funding Reserve	(449,049.04)	38,000.00	(411,049.04)	411,049.04	0.00		0.00		0.00	Fully Committed to capital programme
Corporate	Single Status Provision - General Fund element	(8,917,031.52)		(8,917,031.52)		(8,917,031.52)		(8,917,031.52)		(8,917,031.52)	Funding set aside to meet costs of implementing single status
Corporate	Severance Fund	(1,204,051.31)		(1,204,051.31)		(1,204,051.31)		(1,204,051.31)		(1,204,051.31)	Fund set up to meet the one off costs of redundancies arising from restructures in order to deliver ongoing savings. The Council also has the ability to capitalise costs associated with service transformation through to March 2022
Corporate	Redundancy Provision	(85,036.00)	85,036.00	0.00		0.00		0.00		0.00	Specific provision to meet one off costs associated with the Council re-structure - relates to those who had received notification of redundancy at 31 March
Corporate	Pride in Your Community - Funding Reserve	(1,650,890.00)	434,000.00	(1,216,890.00)	434,000.00	(782,890.00)	434,000.00	(348,890.00)	348,890.00	0.00	Reserve created to fund debt charges associated with the Pride In Your Community initiative.
Corporate	Hadley PFI Sinking Fund	(1,227,457.91)		(1,227,457.91)		(1,227,457.91)		(1,227,457.91)		(1,227,457.91)	Equalisation account relating to Hadley PFI based on funding model
Corporate	Bad Debt Provision	(3,361,118.13)		(3,361,118.13)		(3,361,118.13)		(3,361,118.13)		(3,361,118.13)	To cover bad debts; level based on formula
Corporate	Corporate Capacity / Invest to Save Fund	(6,749,895.69)	1,600,000.00	(5,149,895.69)	1,800,000.00	(3,349,895.69)	1,200,000.00	(2,349,895.69)	1,200,000.00	(1,149,895.69)	Various initiatives to build capacity and provide funding to deliver future savings. Includes support to partner organisations who take on the delivery of services.
Corporate	Telford 2020 (capital programme)	(17,000.00)	17,000.00	0.00		0.00		0.00		0.00	£231k capital allocation to be supplemented by £17k
Corporate	Communications	(100,000.00)		(100,000.00)		(100,000.00)		(100,000.00)		(100,000.00)	
Corporate	Campaigns and Marketing	(298,510.16)	50,985.00	(247,525.16)	174,078.53	(73,446.63)	50,000.00	(23,446.63)	23,446.63	0.00	To support Creating a Better Borough and Community initiatives and Campaigns
Corporate	Capital grant funding held as a reserve	(570,334.63)	570,334.63	0.00		0.00		0.00		0.00	Committed to funding the capital programme.
Corporate	VAT and Taxation Reserve	(4,614,265.42)	4,584,617.10	(29,648.32)		(29,648.32)		(29,648.32)		(29,648.32)	Provision for any unforeseen VAT/Taxation costs
Corporate	Pride in Your High Street	(1,000,000.00)		(1,000,000.00)	1,000,000.00	0.00		0.00		0.00	Committed
Corporate	Pride in Our Community	(1,000,000.00)		(1,000,000.00)	500,000.00	(500,000.00)		500,000.00		0.00	Committed
Corporate	Public Transport Initiative	(300,000.00)		(300,000.00)	150,000.00	(150,000.00)		150,000.00		0.00	Committed to support a range of initiatives
Corporate	Community Initiatives	(810,293.60)		(810,293.60)	400,000.00	(410,293.60)		410,293.60		0.00	Committed to support a range of initiatives
Corporate	EU Exit Grant	(163,898.04)	163,898.04	0.00		0.00		0.00		0.00	To support preparations for Brexit
Corporate	Covid-19	(8,166,721.00)		(8,166,721.00)		(8,166,721.00)		(8,166,721.00)		(8,166,721.00)	Currently anticipated to be used during 2020/21
Corporate	Reserves - Councillors Pride Fund	(10,750.00)	10,750.00	0.00		0.00		0.00		0.00	Balance committed
		(76,986,384.01)	16,524,046.82	(60,462,337.19)	4,669,127.57	(55,793,209.62)	2,744,293.60	(53,048,916.02)	1,572,336.63	(51,476,579.39)	

(110,950,264.57) 25,216,941.95 (85,733,322.62) 11,209,931.18 (74,523,391.44) 5,522,132.27 (69,001,259.17) 3,001,726.88 (65,999,532.29)

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The level of each reserve has been reviewed by the Council's Service & Financial Planning Group and is considered appropriate for the purpose.